



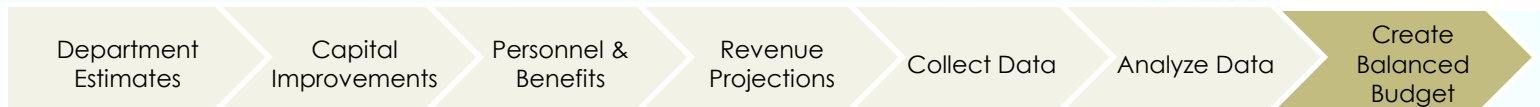
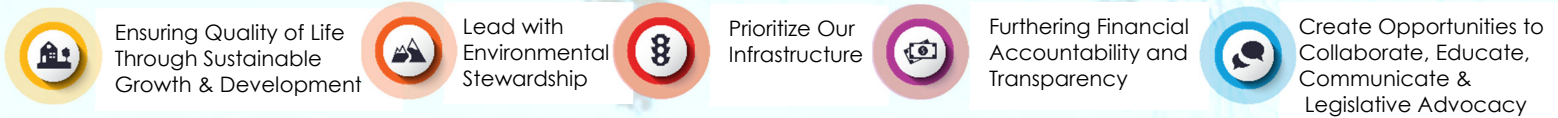
Fiscal Year July 2023 – June 2024

Budget in Brief

"Inspiring a Vibrant Community"



The City Council established the below guiding principles for FY 2023-FY 2025 in the Strategic Plan.

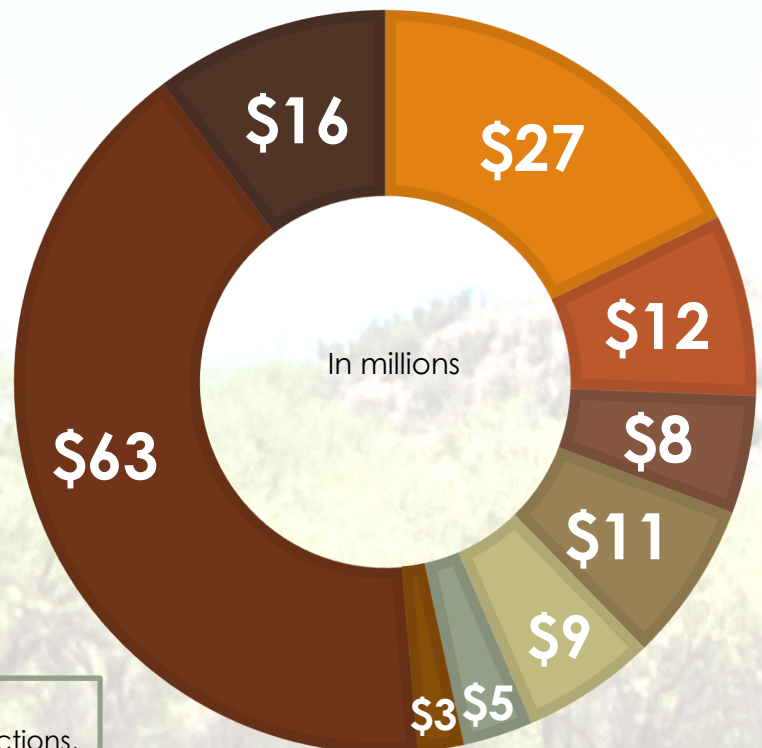


Total City Budget
\$154M **Up 10.6%**
 over prior year (PY)

Increasing revenues, additional grant projects, inflation and the need for capital repairs have increased the total budget. Personnel costs are 15.7% of the total budget and increased by 3.8% over the prior year budget. Streets projects such as the Main Street pavement rehabilitation, grant funding for airport projects and projects in the enterprise funds (water & wastewater) show the largest budgeted increase.

Where the Money Comes From

- Taxes - 18%
- State Shared Revenues - 5%
- Intergovernmental - 6%
- Misc. - 2%
- Other Financing Sources - 10%
- Water/Wastewater fees - 8%
- Grants - 7%
- Other Charges for Services - 3%
- Fund Balance/Carryover - 41%



Retail & Food Home Consumption, 72%

Restaurant/Bar, 10%

Construction, 7%

Other, 6%

Addtl Bed Tax, 2%

Residential Rentals, 3%

FY 2024 Budget - \$26.8M - Transaction Privilege Tax – Estimate for FY 2024 is an increase of 3% over FY 2023 collections, Retail & Retail Food for Home Consumption are 72% of total tax collections.

Where the Money Goes

35%	Contingencies / Reserves - \$ 53,296,001 Contingencies – Funds that are budgeted for an event or expense that may or may not occur. Reserves – Funds that are reserved for a specific purpose. The City allocates at a percentage of prior year revenues in the General Fund as a General Fund reserve.
33%	Capital Projects - \$ 50,826,455 – Capital projects or Equipment to maintain infrastructure – including streets, airport and water/wastewater projects and large equipment purchases.
4%	Debt Service – \$6,164,225 – Debt Service is the amount allocated to pay annual debt service payments.
5%	Interfund Transfers - \$9,023,400 – Funds that are transferred from the General Fund to other funds to assist in the operations of those funds.
23%	<i>Operational Costs – 23% of total budget – The operational budget is created based on departmental need for services and supplies. Included in this budget are #6 new FTE's, a 4% COLA, 2%-4% merit program, compensation study implementation and employee benefits.</i>
	16 % - Personnel Services - \$24,209,224
	3 % - Contractual Services - \$ 4,101,390
	3 % - Repairs, Maintenance & Supplies - \$4,421,400
	1% - Utilities – \$2,186,815

Debt Principle Balance - End FY 2023

General Fund	
2015 Pledged Revenue Bond	6,397,490
2016 Pledged Revenue Bond	6,827,945
2021 Pledged Revenue Bond	20,090,000
Purchase Agreements	756,635
Subscriptions	136,971
Total General Fund	\$34,209,041
Enterprise Funds	
2015 WIFA Loan	5,704,268
2016 WIFA Loan	9,788,306
2015 Pledged Revenue Bond	2,573,592
Purchase Agreements	64,454
Total Enterprise Fund	\$18,130,620
Total Outstanding Debt	\$52,339,661
Principle Due End of FY 2024	\$4,125,953
Balance at End of FY 2024	\$48,213,708

Total Budgeted FTE's (Full-Time Equivalent Employees)

237.8



Operating Budget Highlights

- The Transaction Privilege Tax Rate is currently 3.5% and is estimated to be up by 3% over FY 2023.
- Maintains and enhances existing level of services adding 6 full time employees to help maintain service levels.
- Added a 4% Cost of Living Adjustment and range increase, a merit program with merits up to 4%
- Implemented a Compensation Study.
- Includes a wastewater rate adjustment but defers the water rate increase to future years.
- Maintains a 25% reserve of prior year revenues, a CIP Reserve of \$1M
- Adds a \$1M Housing reserve.
- Includes all anticipated grant funding and expenditures, including continued funding for the Transit program and Airport Capital Improvements.

Capital Improvements Program FY 2023 – 24 CIP Highlights

Water & Wastewater	<ul style="list-style-type: none"> • Arsenic Systems - \$ 2,750,000 • Meter replacements - \$ 850,000 • WW - Blower/Aeration Improvements Mingus Plant \$ 7,200,000 • WW - Lift Station 3 Rehab \$1,822,500 	<ul style="list-style-type: none"> • IT Server Upgrades \$ 82,000 • Economic Development Plan \$40,000 • Leadership Training \$ 40,000 	General Fund
Highway User Revenue Fund (HURF)	<ul style="list-style-type: none"> • Pavement Preservation \$ 750,000 • Monte Tesoro Sidewalk \$ 760,000 • Main street Design/Construction \$9,364,710 • 6th Street Rehab Design \$ 312,000 	<ul style="list-style-type: none"> • Riverfront Green Space Design \$ 250,000 • Drainage Improvements at Library – \$47,000 • Bathroom Remodel \$15,000 • Facility Updates Recreation Center \$ 384,400 • Develop Riverwalk trail \$ 25,000 	Parks & Recreation /Library
Transit	<ul style="list-style-type: none"> • 6 New Transit Buses – 5339 Grant \$ 956,100 • Ridership Survey/5-year Transit Plan – Grant \$ 200,000 	<ul style="list-style-type: none"> • Enterprise Fleet Replacement \$3,130,000 • Update Facility Police & Fire \$ 169,700 • Mobile Data Computers \$ 36,000 	Police
Airport	<ul style="list-style-type: none"> • Windsock/Segmented Circle – Grant - \$ 165,000 • Pavement Preservation – Grant \$ 860,555 • Taxiway A Design – Grant \$ 100,000 • Runway MIRL/HIRL Install – Grant \$ 1,600,000 	<ul style="list-style-type: none"> • 4 Staff Vehicles Enterprise \$ 220,000 • Ladder Truck Carry-over \$ 900,000 • Fire Engine Carry -over \$ 750,000 • Mobile Data Computers \$ 20,000 	Fire & Medical
Capital Improvements Fund	<ul style="list-style-type: none"> • Cottonwood Municipal Center Design - \$ 900,000 • Drainage Improvements - \$ 400,000 	<ul style="list-style-type: none"> • Historic Preservation Grant \$ 20,000 • Ordinance Enforcement Vehicle \$45,000 	Community Development