



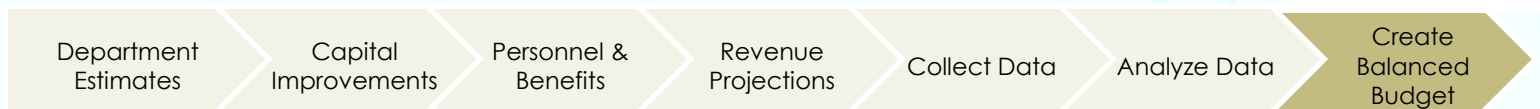
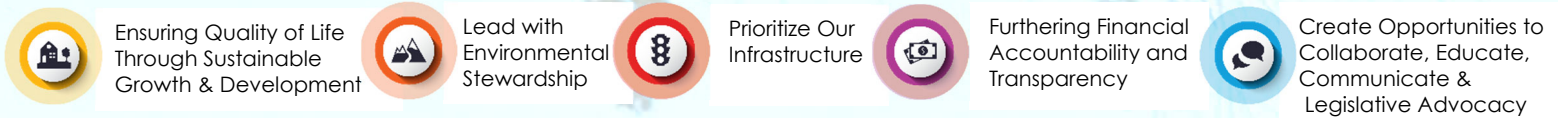
Fiscal Year July 2024 – June 2025

Budget in Brief

"Inspiring a Vibrant Community"



The City Council established the below guiding principles for FY 2023-FY 2025 in the Strategic Plan.

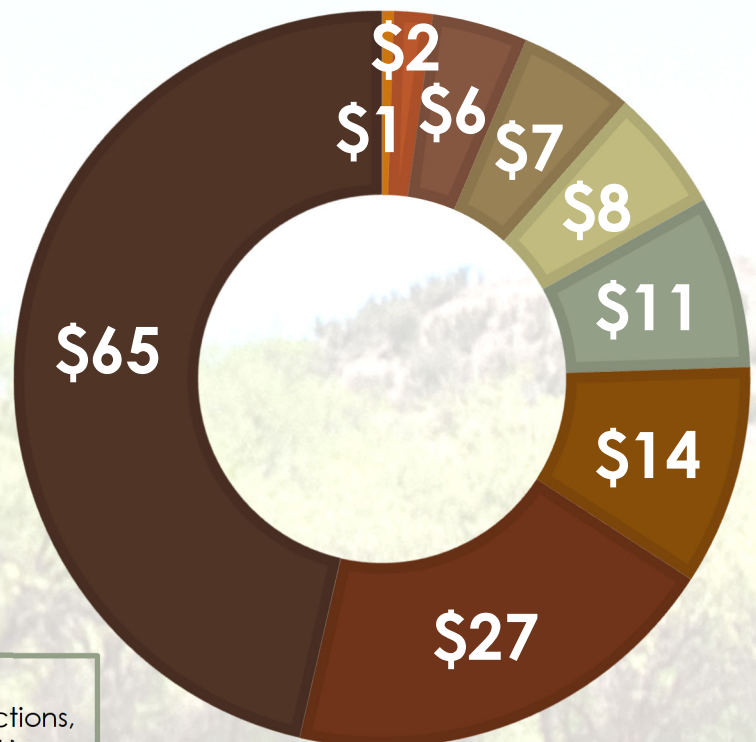


Total City Budget
\$140M **Down 9%**
 over prior year (PY)

A slowing economy and the completion of several large capital projects contribute to the decrease from prior year estimates. Personnel costs are 16% of the total budget and increased by 12% over the prior year budget. Streets projects such as the Main Street pavement rehabilitation, grant funding for airport projects and projects in the enterprise funds (water & wastewater) show the largest budgeted increase.

Where the Money Comes From

- Other Financing Sources - 1%
- Other Charges for Services - 4%
- Grants - 5%
- Water/Wastewater fees - 10%
- Fund Balance/Carryover - 46%
- Intergovernmental - 2%
- State Shared Revenues - 5%
- Misc. - 8%
- Taxes - 19%



FY 2025 Budget - \$26.8M - Transaction Privilege Tax – Estimate for FY 2025 is an increase of 3% over FY 2023 collections, minus the loss of residential rental tax. Retail & Retail Food for Home Consumption are 72% of total tax collections.

Where the Money Goes

29%	Contingencies / Reserves - \$ 40,639,618 Contingencies – Funds that are budgeted for an event or expense that may or may not occur. Reserves – Funds that are reserved for a specific purpose. The City allocates at a percentage of prior year revenues in the General Fund as a General Fund reserve.
27%	Capital Projects - \$ 37,505,445 – Capital projects or Equipment to maintain infrastructure – including streets, airport and water/wastewater projects and large equipment purchases.
5%	Debt Service – \$6,463,815 – Debt Service is the amount allocated to pay annual debt service payments.
6%	Interfund Transfers - \$7,777,592 – Funds that are transferred from the General Fund to other funds to assist in the operations of those funds.
34%	<i>Operational Costs – 34% of total budget – The operational budget is created based on departmental need for services and supplies. Included in this budget are #7 new FTE's, a 3.2% COLA, \$2,080 wage adjustment program, and employee benefits.</i>
	16 % - Personnel Services - \$27,256,920
	10 % - Contractual Services - \$14,453,465
	3 % - Repairs, Maintenance & Supplies - \$3,909,490
	2% - Utilities – \$2,237,616

Debt Principle Balance - End FY 2024	
General Fund	
2015 Pledged Revenue Bond	5,258,825
2016 Pledged Revenue Bond	3,815,000
2021 Pledged Revenue Bond	18,485,000
Purchase Agreements	615,808
Subscriptions	136,971
Total General Fund	\$28,311,604
Enterprise Funds	
2015 WIFA Loan	4,288,507
2016 WIFA Loan	9,388,503
2015 Pledged Revenue Bond	2,096,175
Purchase Agreements	53,022
Total Enterprise Fund	\$15,826,207
Total Outstanding Debt	\$44,137,811
Principle Due End of FY 2024	\$4,392,023
Balance at End of FY 2024	\$39,745,788

Total Budgeted FTE's (Full-Time Equivalent Employees)

244.8



Operating Budget Highlights

- The Transaction Privilege Tax Rate is currently 3.5% and is estimated to be up by 3% over FY 2024.
- Budgeted for a half year loss of the Residential Rental tax that was removed by the State. (\$350k)
- Maintains and enhances existing level of services adding 7 full time employees to help maintain service levels.
- Added a 3.2% Cost of Living Adjustment and range increase, a wage adjustment of \$2,080.
- Includes a water rate adjustment and budget to implement a rate study.
- Maintains a 25% reserve of prior year revenues, a CIP Reserve of \$1M
- Adds a \$1M Housing reserve.
- Includes all anticipated grant funding and expenditures, including continued funding for the Transit program and Airport Capital Improvements.

Capital Improvements Program FY 2023 – 24 CIP Highlights

Water & Wastewater	<ul style="list-style-type: none"> • Arsenic Systems - \$ 2,000,000 • SCADA Design & Construction - \$1,000,000 • WW - Blower/Aeration Improvements Mingus Plant \$6,016,685 • WW - Lift Station 2 Rehab \$1,170,000 	<ul style="list-style-type: none"> • IT Server Upgrades \$ 65,000 • IT Printer Replacements - \$ 39,000 • Animal Control – Truck Boxes - \$ 40,000 	General Fund
Highway User Revenue Fund (HURF)	<ul style="list-style-type: none"> • Main Street ADA Improvements grant - \$1,578,435 • Local Street Reconstruction Project - \$331,000 • Main street Design/Construction \$9,364,710 • 6th Street Rehab Design \$ 312,000 	<ul style="list-style-type: none"> • Riverfront Green Space Design \$ 250,000 • Bathroom Remodel \$15,000 • Skatepark/Hockey Upgrades - \$ 100,000 • Develop Riverwalk trail \$ 25,000 	Parks & Recreation /Library
Transit	<ul style="list-style-type: none"> • 5339 Grant \$ 450,000 • Printer - \$ 9,400 	<ul style="list-style-type: none"> • Flock Cameras - \$25,000 • Surveillance Trailer Grant - \$ 50,000 • Generator Communications - \$ 90,000 	Police
Airport	<ul style="list-style-type: none"> • Obstruction Mitigation Grant - \$ 559,000 • Windsock/Segmented Circle Grant - \$270,000 • Noise Compatibility Study Grant - \$500,000 • Airfield Lighting – Grant \$1,000,000 	<ul style="list-style-type: none"> • Emergency Operations Center - \$12,000 • Facility Upgrades - \$ 82,000 • Fire Truck – Carry-over \$ 700,000 	Fire & Medical
Capital Improvements Fund	<ul style="list-style-type: none"> • Cottonwood Municipal Center Design - \$ 900,000 • Drainage Improvements - \$ 400,000 • Old Town Bathroom Design - \$50,000 	<ul style="list-style-type: none"> • Historic Preservation Grant - \$ 20,000 • Old Town Parking Study - \$75,000 	Community Development