

Goals & Accomplishments



Inspiring a Vibrant Community



- Ensuring Quality of Life Through Sustainable Growth & Development
- Lead with Environmental Stewardship
- Prioritize Our Infrastructure
- Furthering Financial Accountability and Transparency
- Initiate and Maintain Opportunities for Collaboration, Education, Communication & Legislative Advocacy

Inspiring a Vibrant Community

Ensuring Quality of Life through Sustainable Growth

- Conducted seven Cottonwood Community Awareness public meetings (Administration).
- Implemented bi-monthly “Coffee with Council” (Council).
- Hosted a “Meet Your Candidates” public forum (City Clerk).
- Expanded participation in the Summer Reading Program (Library).
- Launched the Lookout Podcast Studio (Library).
- Implemented a Police Community Outreach Program (PCOP) to assist the homeless community (Police).
- Increased community participation in the budget process (Finance).
- Managed communications and public relations for tourism and economic development (Tourism & Economic Development).
- Implemented an Economic Development Action Plan focusing on sustainable regional growth (Tourism & Economic Development).





Lead with Environmental Stewardship



- Conducted an energy study to improve efficiency at the Recreation Center (Recreation).
- Completed Phase Two of water retention improvements for the library landscape (Library).
- Installed LED light conversions to increase energy efficiency (Maintenance).
- Encouraged Firewise practices and fire mitigation programs (Fire).
- Completed annual stormwater inspections of industrial and commercial properties (Public Works/Engineering).
- Removed outdated chemicals and improved chemical storage at the wastewater treatment plant (Wastewater).

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Prioritize Our Infrastructure



- Updated repeater sites to improve radio communications for Public Safety (IT).
- Replaced the Recreation Center's indoor pool filtration system (Recreation).
- Completed construction of the Main St./10th St. roundabout (Public Works/Engineering).
- Implemented new water system infrastructure projects, including generators and well construction (Water).
- Improved wastewater system infrastructure, including lift station rebuilds and sand filter rehabilitation (Wastewater).
- Upgraded airport infrastructure, including fire system replacements (Airport).
- Designed and constructed Riverfront Trail Phase Two (Parks & Recreation).
- Completed ball field dugout roof replacements (Maintenance).
- Improved sidewalk infrastructure through design and infill projects (Public Works/Engineering).

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Further Financial Accountability and Transparency



- Implemented a new agenda management system and public records request portal (City Clerk).
- Applied for the Distinguished Budget Presentation Award and Certificate of Achievement in Financial Reporting (Finance).
- Began updates of the Financial Operations Guide and investment policies (Finance).
- Implemented a budget projection system for Regional Communication Center subscribers (Communications).
- Updated city ordinances to ensure financial accountability (Administration).
- Developed a 5-year departmental strategic plan for future budgeting (Administration).



Initiate Collaboration with the Legislative Body



- Developed relationships with the League of Arizona Cities and Towns and the State Legislature (Council).
- Updated Council onboarding processes (Administration).
- Partnered with the Chamber of Commerce for business outreach and community development (Tourism & Economic Development).
- Participated in Arizona League of Cities & Towns policy committees (Council).
- Assisted with ADEQ community concerns and public meetings (Tourism & Economic Development).



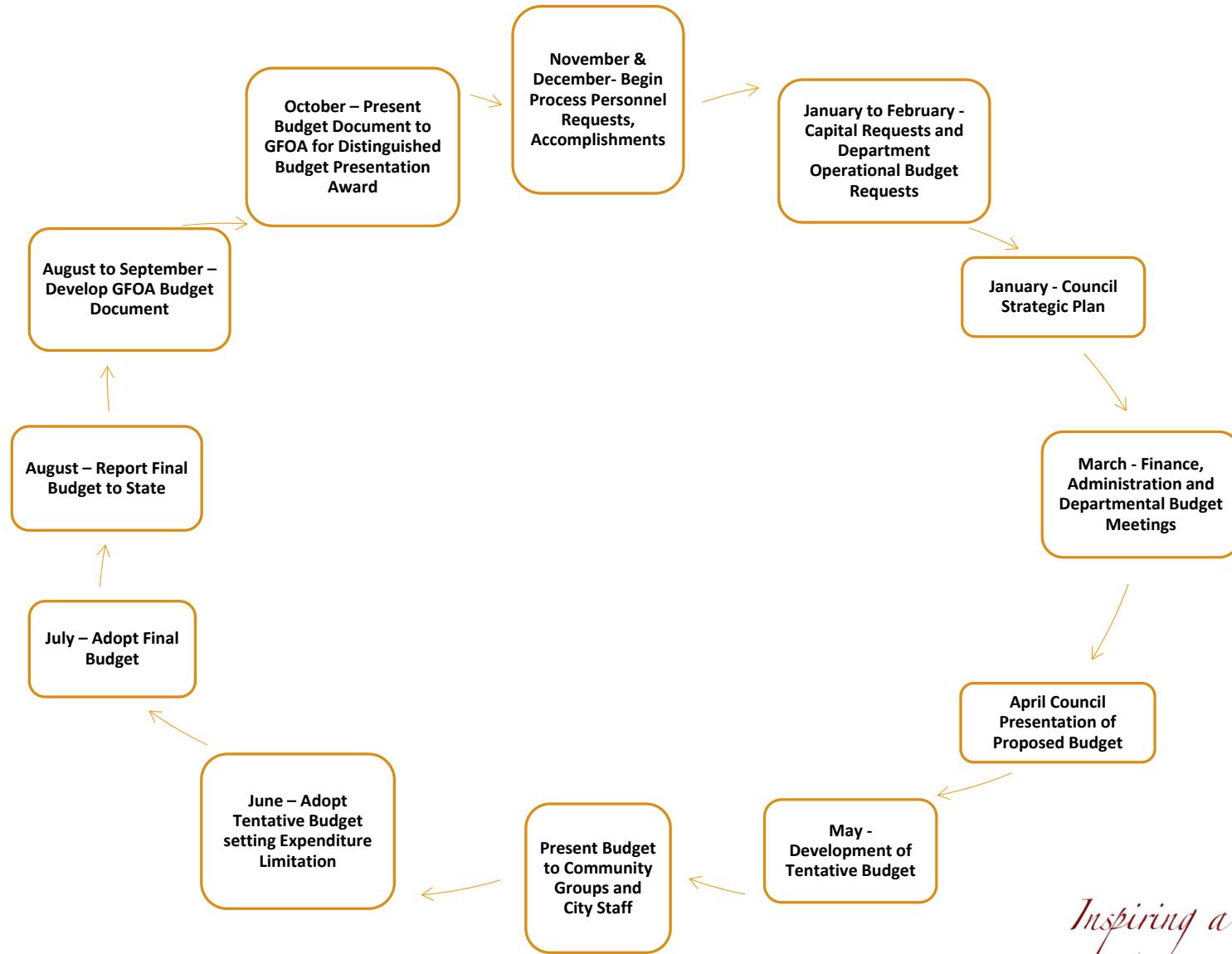


Budget Update

Overview FY 2024 and current FY 2025 Status

Inspiring a Vibrant Community

Budget Process



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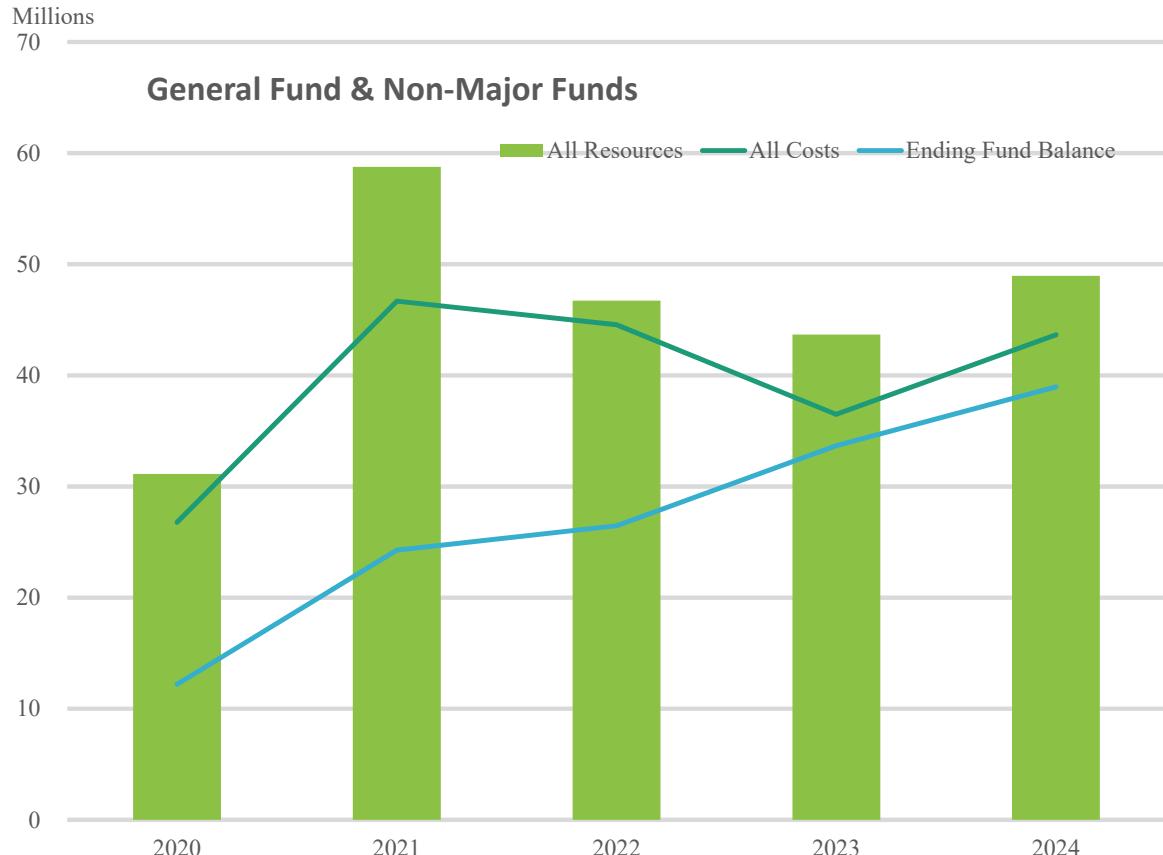
Budget FY 2026 - Timeline



December 2024	10	Begin FY 2026 Personnel and Reclassification Requests [in OpenGov & on standard Excel form]
	10	Begin FY 2025 Accomplishments and Performance Indicators [on standard MS Word form]
January 2025	10	DUE: FY 2026 Personnel and Reclassification Requests
	10	DUE: FY 2025 Accomplishments and Performance Indicators
February 2025	5	Begin Departmental 5-year Capital Improvement Plan [in OpenGov] for Carryovers & New Plans
	18	Council Work Meeting: Presentations of FY 2025 Accomplishments and Budget Update
	18	Begin Input for FY 2026 Departmental Expenditures [in OpenGov]
	TBD	Meeting between City Manager, Finance Services Director and Human Resources Director regarding personnel
March 2025	3	Publicize Citizen Budget Survey
3/3-3/28		Departmental (Operational) Budget Meetings—City Manager, Finance and Staff
28 & 29		Council Strategic Planning Retreat
	31	Begin FY 2026 Goals and FY 2026 Performance Indicators [on standard MS Word forms]
	31	DUE: Departmental 5-year Capital Improvement Plan for Carryovers & New Plans
April 2025	15	DUE: FY 2026 Goals and FY 2026 Performance Indicators
	TBD	Meetings with Finance and Departmental Staff Regarding Departmental CIPs (Optional)
	TBD	Budget Meeting between Mayor and Administration/Finance Staff
	TBD	Employee Staff Meeting
4/28-5/2		Council Work Session—Budget Meetings
May 2025	20	Council Regular Meeting—Formal Presentation of Proposed FY 2026 Budget
	20	Council Regular Meeting—Final Day for Changes to the Proposed FY 2026 Budget
	20	Council Regular Meeting—Adoption of Proposed FY 2026 Budget
	20	Council Meeting - Presentation of FY 2026 Goals and Citizen Survey Results
	TBD	Employee Staff Meeting
	TBD	Budget Meetings with Staff and Individual Council Members (Optional)
	TBD	Town Hall Meeting—Presentation of Proposed FY 2026 Budget
	TBD	Informal Public Meeting—Presentation of Proposed FY 2026 Budget
	TBD	Informal Public Meeting—Presentation of Proposed FY 2026 Budget

June 2025	3	Council Regular Meeting—Formal Presentation of Tentative FY 2026 Budget
	3	Council Regular Meeting—Public Hearing on Tentative FY 2026 Budget
	3	Council Regular Meeting—Final Day for Changes to the Tentative FY 2026 Budget
	3	Council Regular Meeting—Adoption of Tentative FY 2026 Budget
	3	Council Regular Meeting—Setting Expenditure Limitation
July 2025	15	Council Regular Meeting—Formal Presentation of Final FY 2026 Budget
	15	Council Regular Meeting—Public Hearing on Final FY 2026 Budget
	15	Council Regular Meeting—Final Day for Changes to the Final FY 2026 Budget
	15	Council Regular Meeting—Adoption of Final FY 2026 Budget
October 2025	13	Submission of Adopted FY 2026 Budget Document for the Distinguished Budget Presentation Award of the Government Finance Officers Association (GFOA)

Cost vs. Resources



	2020	2021	2022	2023	2024
Revenues					
General Fund	\$23,700,005	\$27,423,324	\$30,974,104	\$33,371,805	\$ 37,052,612
HURF	2,653,766	3,377,251	3,060,373	3,068,639	3,211,799
Transit	2,159,892	2,724,127	2,150,863	2,634,926	3,167,657
DS Fund	1,642,174	1,646,808	1,651,549	1,843,199	1,644,568
Capital Projects Fund	386,163	337,131	436,414	461,532	412,435
Nonmajor Gov't Fund	256,615	1,757,330	743,395	402,670	759,334
Total Revenues	30,798,615	37,265,971	39,016,698	41,782,771	46,248,405
Current Expenditures					
General Government	6,317,896	6,561,810	7,168,804	8,104,828	9,930,844
Public Safety	10,277,695	27,833,695	10,258,750	11,381,138	12,491,691
Streets	1,085,263	1,395,849	1,274,499	1,288,918	2,608,010
Transit	2,036,416	2,066,818	2,048,879	2,367,600	2,627,276
Culture & Recreation	3,609,900	3,402,156	4,216,965	4,595,774	5,232,895
Redevelopment					
Subtotal	23,327,170	41,260,328	24,967,897	27,738,258	32,890,716
Debt Service					
Principal	1,842,083	1,900,875	2,327,366	2,622,678	2,961,666
Interest	787,489	734,961	1,018,611	1,022,701	1,194,635
Issuance Costs		409,013	0		
Subtotal	2,629,572	3,044,849	3,345,977	3,645,379	4,156,301
Capital Outlay	592,442	2,242,878	8,780,448	3,871,462	5,780,870
Total Expenditures	26,549,184	46,548,055	37,094,322	35,255,099	42,827,887
Revenues over / (under) Expenditures	4,249,431	(9,282,084)	1,922,376	6,527,672	3,420,518
Other Sources (Uses)					
Transfers In	230,361	137,518	7,457,735	1,232,247	825,584
Transfers Out	(230,361)	(137,518)	(7,457,735)	(1,232,247)	(825,584)
Issuance of Long Term Debt		20,380,000	0	0	
Capital Lease Proceeds	105,649	985,538	265,361	664,366	1,881,463
Total Sources / (Uses)	105,649	21,365,538	265,361	664,366	1,881,463
Net Change In Fund Balance	4,355,080	12,083,454	2,187,737	7,192,038	5,301,981
Beginning Fund Balance	7,845,015	12,200,095	24,283,549	26,471,286	33,663,324
Ending Fund Balance	12,200,095	24,283,549	26,471,286	33,663,324	38,965,305



Revenues	2020	2021	2022	2023	2024
Water	\$ 8,073,195	\$ 8,649,599	\$ 8,716,680	\$ 8,411,092	\$ 8,371,038
Wastewater	\$ 3,266,899	\$ 4,035,452	\$ 4,580,092	\$ 5,041,548	\$ 5,559,145
Total Revenues	\$ 11,340,094	\$ 12,685,051.00	\$ 13,296,772.00	\$ 13,452,640	\$ 13,930,183
Current Expenditures					
Water	\$ 5,348,996	\$ 5,265,348	\$ 5,949,754	\$ 7,223,858	\$ 8,246,030
Wastewater	\$ 2,830,268	\$ 3,384,098	\$ 3,067,447	\$ 3,470,097	\$ 3,965,113
Subtotal	\$ 8,179,264	\$ 8,649,446.00	\$ 9,017,201.00	\$ 10,693,955	\$ 12,211,143

Water Cost vs. Resources



Wastewater Cost vs. Resources



Cost vs. Resources

Fund Balance/Net Position

Government Funds		2023 Revenues		2023 Expenditures	Fund Balance 06/2023	2024 Revenues		2024 Expenditures	Fund Balance 06/2024	2025 Revenues		2025 Expenses	Projected Fund Balance 2025
OPERATING FUND													
General Fund	\$ 34,292,755	\$ 27,052,086	\$ 25,398,829	\$ 36,580,027	\$ 31,812,227	\$ 30,166,629	\$ 30,711,055	\$ 35,441,011	\$ 24,491,209				
SPECIAL REVENUE FUNDS													
HURF	\$ 3,139,968	\$ 3,385,640	\$ 4,813,947	\$ 3,886,654	\$ 3,886,654	\$ 4,813,947	\$ 8,814,979	\$ 14,574,390	\$ -				
Transit	\$ 2,634,926	\$ 2,451,956	\$ 498,270	\$ 3,167,657	\$ 2,959,156	\$ 706,771	\$ 3,125,410	\$ 3,169,341	\$ 662,840				
Grants	\$ 269,803	\$ 266,594	\$ 1,424,106	\$ 965,031	\$ 965,031	\$ 1,424,106	\$ 3,043,000	\$ 3,043,000	\$ 1,424,106				
Capital Projects Fund	\$ 461,532	\$ 450,597	\$ 1,158,358	\$ 412,435	\$ 80,680	\$ 1,490,113	\$ 792,700	\$ 1,254,000	\$ 1,028,813				
Debt Service Funds	\$ 1,648,153	\$ 1,648,226	\$ 369,814	\$ 1,644,568	\$ 1,650,643	\$ 363,739	\$ 1,649,450	\$ 1,648,450	\$ 364,739				
Proprietary Funds		2023 Revenues		2023 Expenditures	Net Position 06/2023	2024 Revenues		2024 Expenditures	Net Position 06/2024	2025 Revenues		2025 Expenses	Projected Net Position 2025
ENTERPRISE FUNDS													
Water Utilities	\$ 8,623,886	\$ 6,757,985	\$ 24,906,755	\$ 9,545,648	\$ 7,973,401	\$ 26,479,002	\$ 9,126,275	\$ 16,713,540	\$ 18,891,737				
Wastewater Utilities	\$ 5,116,557	\$ 3,376,260	\$ 37,742,161	\$ 6,004,360	\$ 10,323,726	\$ 33,422,795	\$ 5,768,385	\$ 13,293,375	\$ 25,897,805				
INTERNAL SERVICES													
Employee Benefit Trust	\$ 645	\$ -	\$ 96,882	\$ 2,153	\$ 99,035	\$ 500	\$ 2,000	\$ 97,535					
Volunteer Pension Fund	\$ 50,393	\$ 10,258	\$ 268,161	\$ 43,452	\$ 311,613	\$ -	\$ -	\$ -					

Fund balance represents the difference between a fund's assets and liabilities, showing the financial resources available at the end of a fiscal year. It includes cash and cash equivalents. The latter are assets that can be quickly converted to cash, such as land and property. Any assets that cannot be immediately spent are considered restricted and will be noted in the budget and Annual Comprehensive Financial Report as such.

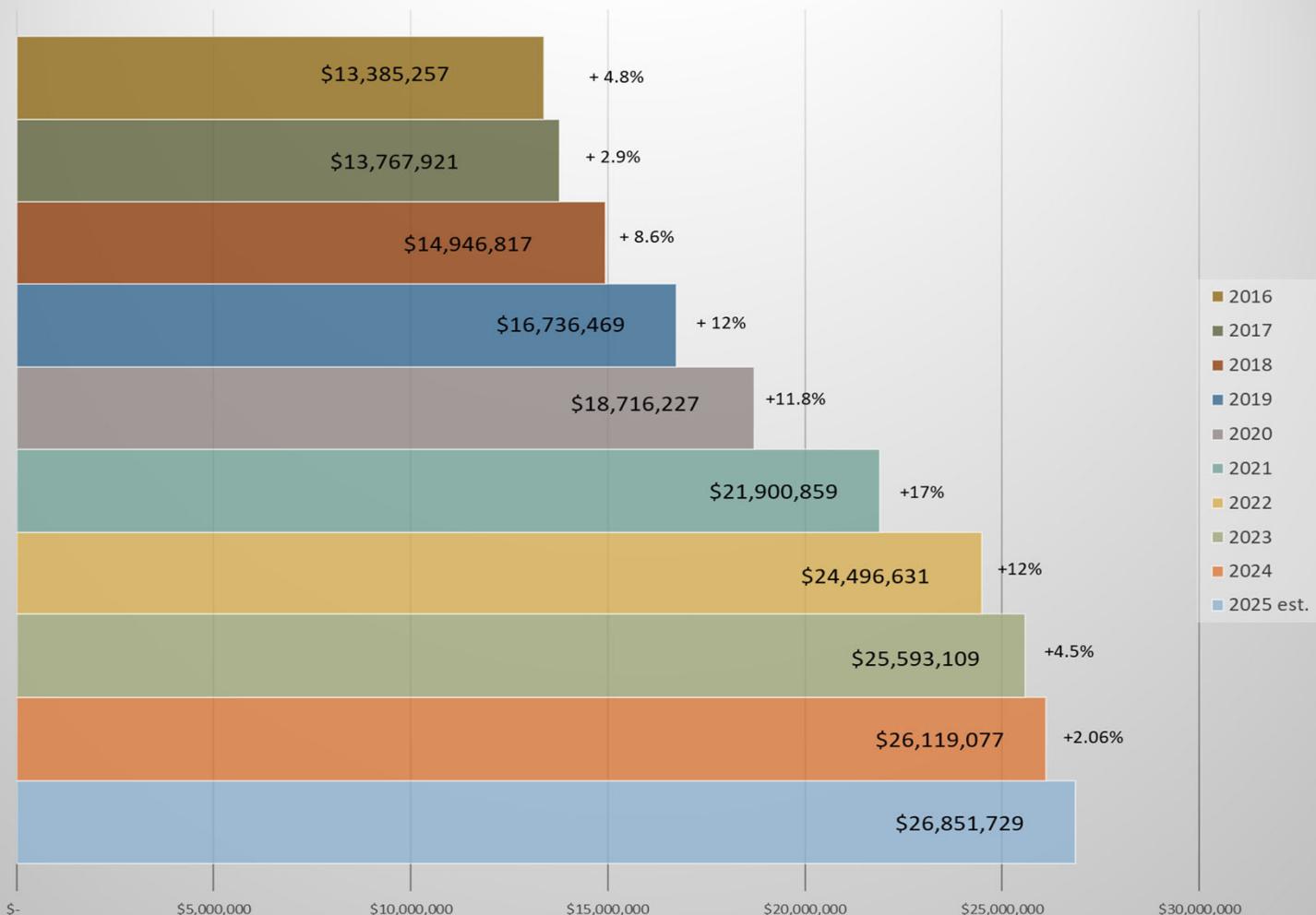


Debt Service – FY 2025

Debt	Maturity Date	Fund	Beginning Principle Balance	Principle @ 07/01/2024	Principal Due in FY 2025	Interest due in FY 2025	Total due by end of FY2025	Principal Balance End of FY 2025
WIFA - 2004 Refinancing	7/1/2030	Water Utilities	11,247,154	4,996,712	708,205	32,498	740,703	4,288,507
WIFA - 2006 Refinancing	7/1/2035	Water Utilities	14,060,000	9,018,618	770,115	17,612	787,727	8,248,503
2015 - Pledge Revenue Bond	7/1/2034	Water/Wastewater Utilities	3,244,410	2,260,524	159,936	111,098	271,034	2,100,588
Purchase Agreements		Water/Wastewater Utilities		53,022	12,815	5,641	18,456	40,207
Total Business Type Activities			\$ 28,551,564	\$ 16,328,876	\$ 1,651,071	\$ 166,849	\$ 1,817,920	\$ 14,677,805
2015 - Pledged Revenue Bond	7/1/2034	Debt Service/HURF	8,115,590	5,654,476	400,064	258,791	658,855	5,254,412
Plus: Amortized Premium				330,742			-	330,742
2016 - Pledged Revenue Bond	7/1/2027	Debt Service	12,350,000	4,990,000	1,175,000	176,100	1,351,100	3,815,000
Plus: Amortized Premium				554,355			-	554,355
2021 - Pledged Revenue Bond	7/1/2038	General	20,380,000	19,390,000	905,000	403,574	1,308,574	18,485,000
Purchase Agreements				2,237,164	461,728	206,616	668,344	1,775,436
Total Governmental Type Activities			\$ 40,845,590	\$ 33,156,737	\$ 2,941,792	\$ 1,045,081	\$ 3,986,873	\$ 30,214,945
Total All Activities			\$ 69,397,154	\$ 49,485,613	\$ 4,592,863	\$ 1,211,930	\$ 5,804,793	\$ 44,892,750



Sales Tax



Transaction Privilege Tax (TPT) – Sales Tax

FY 2025 Estimate
\$26,851,729

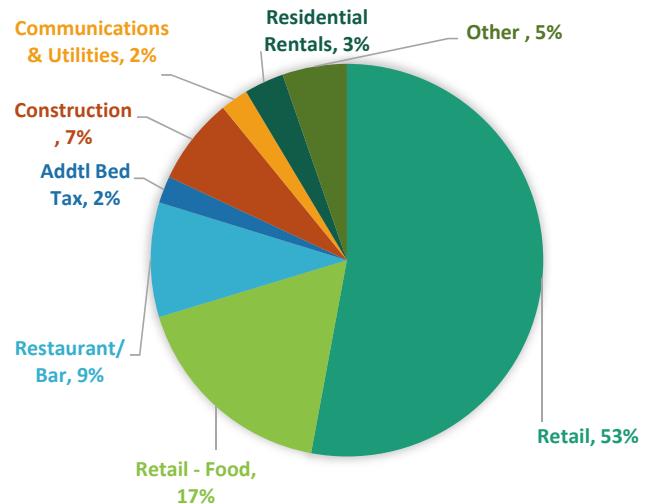
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TPT – Sales Tax



Month	Sales Tax Revenues								Fiscal Year Total	
	Retail	Retail - Food for Home Consumption		Restaurant & Bar	Additional Hotel/Motel	Construction	Communications & Utilities	Residential Rental	Amusement & Others	
Jul-23	1,146,191	357,788		206,700	46,108	99,018	43,856	52,550	112,274	2,064,485
Aug-23	1,149,377	367,566		204,972	42,597	148,736	46,765	50,031	89,037	2,099,082
Sep-23	1,081,505	377,825		196,566	38,660	164,544	59,435	48,580	87,088	2,054,202
Oct-23	1,155,843	359,211		210,340	58,724	208,669	45,521	56,278	51,557	2,146,141
Nov-23	1,160,753	405,915		219,767	64,954	117,885	46,062	50,709	69,736	2,135,781
Dec-23	1,189,890	405,915		205,564	62,845	174,086	41,471	66,862	115,595	2,262,228
	\$ 6,883,559	\$ 2,274,219		\$ 1,243,910	\$ 313,888	\$ 912,936	\$ 283,110	\$ 325,011	\$ 525,287	\$ 12,761,919
Jul-24	1,207,504	368,529		215,291	47,850	96,465	48,008	71,230	133,272	2,188,150
Aug-24	1,133,066	383,669		179,182	40,067	181,133	62,655	61,404	107,188	2,148,364
Sep-24	1,128,304	367,840		184,603	36,987	230,604	39,458	63,652	113,088	2,164,538
Oct-24	1,101,329	364,861		226,773	49,703	162,747	58,256	76,369	107,848	2,147,886
Nov-24	1,184,087	405,331		199,456	70,394	141,816	47,598	70,589	104,251	2,223,521
Dec-24	\$ 1,181,325	\$ 390,434		\$ 230,882	\$ 46,018	\$ 125,857	\$ 42,494	\$ 85,587	\$ 130,921	2,233,518
	\$ 6,935,616	\$ 2,280,664		\$ 1,236,187	\$ 291,020	\$ 938,623	\$ 298,469	\$ 428,832	\$ 696,567	\$ 13,105,978
Current Month Comparison Same Month Last year										
December	(8,565)	(15,481)		25,318	(16,827)	(48,229)	1,022	18,725	15,326	(28,710)
% Change	-1%	-4%		14%	-42%	-43%	2%	40%	17%	-1%
Year to Date vs. Year to date last year										
Year	52,057	6,445		(7,724)	(22,868)	25,687	15,359	103,821	171,281	344,059
% Change	0%	0%		0%	-4%	1%	3%	16%	15%	1.3%

TPT - SALES TAX ALLOCATION



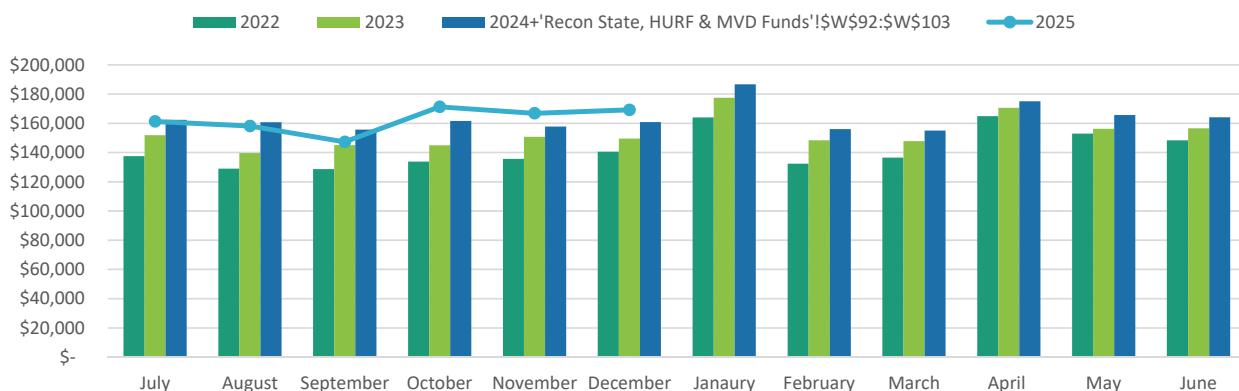
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*Residential Rental tax ends January 1, 2025

State Shared Revenues



State Sales Tax



Urban Revenue Share

	2022	2023	2024	2025
July	\$ 133,227	\$ 196,657	\$ 285,815	\$ 232,653
August	\$ 133,227	\$ 196,657	\$ 285,815	\$ 232,653
September	\$ 133,227	\$ 196,657	\$ 285,815	\$ 232,653
October	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
November	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
December	\$ 131,177	\$ 196,657	\$ 285,815	\$ 232,653
January	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
February	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
March	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
April	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
May	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
June	\$ 132,202	\$ 196,657	\$ 285,815	\$ 232,653
	\$ 1,590,497	\$ 2,361,910	\$ 3,431,809	\$ 2,793,866

- **Urban Revenue Share – Income Tax Based on Population**
- **Increased for FY 2024 & FY 2025**
- **Flat Tax established in 2023**
- **Revenues from 2yrs. prior**

State Sales Tax

2022 2023 2024 2025

July	\$ 137,445	\$ 151,823	\$ 162,375	\$ 161,309
August	\$ 128,942	\$ 139,603	\$ 160,665	\$ 158,162
September	\$ 128,613	\$ 145,027	\$ 155,730	\$ 147,298
October	\$ 133,805	\$ 144,971	\$ 161,572	\$ 171,262
November	\$ 135,657	\$ 150,794	\$ 157,709	\$ 166,892
December	\$ 140,593	\$ 149,552	\$ 160,876	\$ 169,225
January	\$ 163,988	\$ 177,511	\$ 186,685	
February	\$ 132,372	\$ 148,392	\$ 155,963	
March	\$ 136,543	\$ 147,833	\$ 155,064	
April	\$ 164,892	\$ 170,548	\$ 175,105	
May	\$ 152,894	\$ 156,239	\$ 165,629	
June	\$ 148,287	\$ 156,600	\$ 164,097	
	\$ 1,704,031	\$ 1,838,893	\$ 1,961,470	\$ 974,147

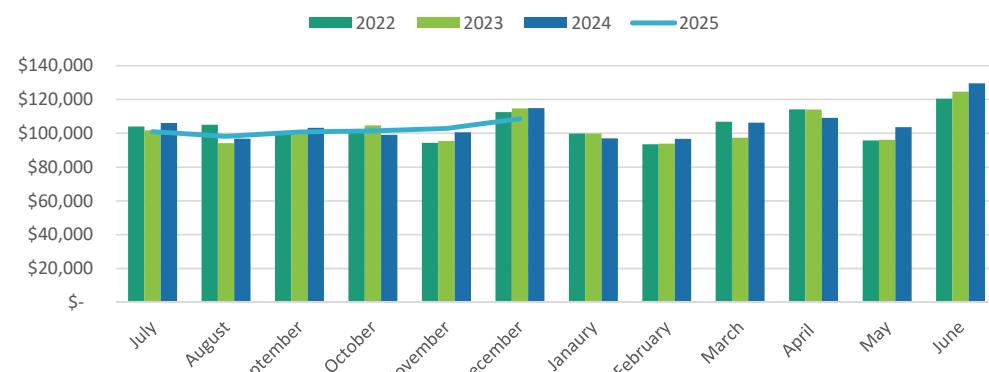
State Sales Tax
Based on Population

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HURF – Streets & Street Projects Based on Population

	HURF			
	2022	2023	2024	2025
July	\$ 103,983	\$ 101,764	\$ 106,070	\$ 100,950
August	\$ 105,095	\$ 94,162	\$ 96,868	\$ 98,203
September	\$ 100,440	\$ 101,846	\$ 103,271	\$ 100,833
October	\$ 100,847	\$ 104,653	\$ 99,123	\$ 101,452
November	\$ 94,375	\$ 95,458	\$ 100,573	\$ 102,892
December	\$ 112,585	\$ 114,682	\$ 114,918	\$ 108,614
January	\$ 99,824	\$ 99,830	\$ 96,968	
February	\$ 93,493	\$ 93,890	\$ 96,753	
March	\$ 106,900	\$ 97,380	\$ 106,256	
April	\$ 114,134	\$ 114,078	\$ 109,116	
May	\$ 95,823	\$ 96,191	\$ 103,632	
June	\$ 120,477	\$ 124,672	\$ 129,635	
	\$ 1,247,977	\$ 1,238,604	\$ 1,263,182	\$ 612,945

Highway User Revenue Fund

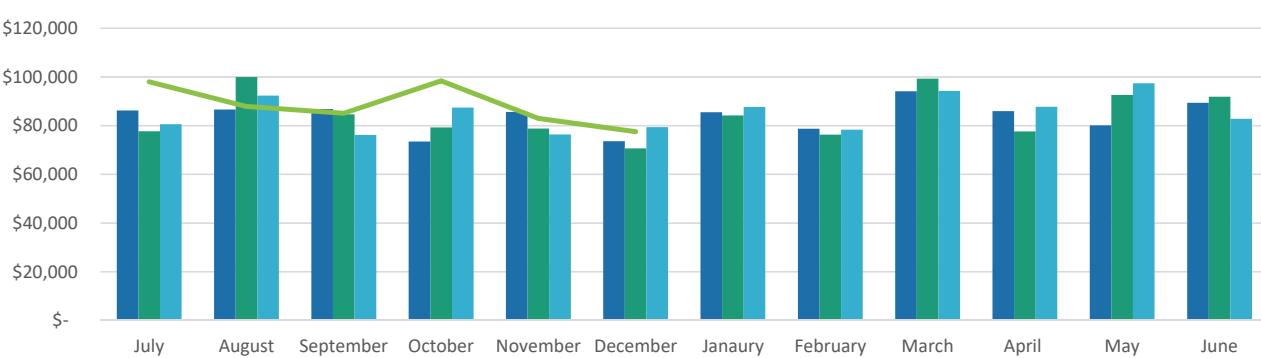


MV Lieu – Population Based

	2022	2023	2024	2025
July	\$ 86,235	\$ 77,665	\$ 80,560	\$ 98,022
August	\$ 86,649	\$ 99,999	\$ 92,354	\$ 87,903
September	\$ 86,851	\$ 84,683	\$ 76,199	\$ 85,070
October	\$ 73,520	\$ 79,260	\$ 87,432	\$ 98,380
November	\$ 85,645	\$ 78,789	\$ 76,372	\$ 82,947
December	\$ 73,617	\$ 70,668	\$ 79,390	\$ 77,520
January	\$ 85,546	\$ 84,188	\$ 87,707	
February	\$ 78,758	\$ 76,344	\$ 78,381	
March	\$ 94,115	\$ 99,332	\$ 94,271	
April	\$ 85,946	\$ 77,627	\$ 87,781	
May	\$ 80,136	\$ 92,647	\$ 97,390	
June	\$ 89,403	\$ 91,877	\$ 82,804	
	\$ 1,006,423	\$ 1,013,079	\$ 1,020,640	\$ 529,841

Motor Vehicle License Tax

2022 2023 2024 2025



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Revenues						
	FY 2024 Budget	FY 2024 Updated Budget	FY 2024 Ending	FY 2025 Budget	FY 2025 Actual 12/31/2024	
General Fund	\$ 63,986,500	\$ 64,516,760	\$ 38,270,217	\$ 69,524,408	\$ 17,150,344	
Library	\$ 1,492,100	\$ 1,446,880	\$ 1,125,225	\$ 1,270,030	\$ 486,443	
Cemetery	\$ 72,300	\$ 62,340	\$ 58,850	\$ 62,470	\$ 30,110	
Airport	\$ 1,026,870	\$ 730,320	\$ 748,241	\$ 1,007,916	\$ 217,892	
Hurf	\$ 14,385,835	\$ 8,047,159	\$ 3,211,800	\$ 14,574,390	\$ 1,631,238	
Grants	\$ 5,883,620	\$ 1,358,125	\$ 139,574	\$ 3,043,000	\$ -	
CDBG	\$ 1,150,000	\$ 775,000	\$ 606,761	\$ 302,000	\$ 84,627	
Transit	\$ 3,714,885	\$ 4,256,990	\$ 3,167,657	\$ 3,602,735	\$ 701,525	
Debt Service	\$ 2,016,960	\$ 2,017,325	\$ 1,644,186	\$ 2,021,905	\$ 823,381	
Capital Improvements	\$ 1,626,985	\$ 1,935,390	\$ 412,435	\$ 2,206,290	\$ 201,244	
Water	\$ 33,775,130	\$ 39,014,965	\$ 9,804,894	\$ 27,320,712	\$ 5,057,649	
Wastewater	\$ 24,733,295	\$ 17,119,015	\$ 6,066,387	\$ 14,951,915	\$ 2,919,959	
Employee Benefits Trust	\$ 64,370	\$ 68,050	\$ 2,654	\$ 66,550	\$ 1,432	
Volunteer Fire Pension	\$ 300,060	\$ 294,240	\$ 43,452	\$ 289,640	\$ -	
	\$ 154,228,910	\$ 141,642,559	\$ 65,302,333	\$ 140,243,961	\$ 29,305,843	
Expenses						
	FY 2024 Budget	FY 2024 Updated Budget	FY 2024 Ending	FY 2025 Budget	FY 2025 Actual 12/31/2024	
General Fund	\$ 63,986,501	\$ 33,585,227	\$ 32,553,024	\$ 69,524,408	\$ 14,080,374	
Library	\$ 1,492,100	\$ 1,446,880	\$ 1,534,945	\$ 1,270,030	\$ 486,902	
Cemetery	\$ 72,300	\$ 62,340	\$ 64,198	\$ 62,470	\$ 41,646	
Airport	\$ 1,026,870	\$ 730,320	\$ 542,673	\$ 1,007,916	\$ 188,884	
Hurf	\$ 14,385,835	\$ 8,047,159	\$ 3,886,655	\$ 14,574,390	\$ 1,045,621	
Grants	\$ 5,883,620	\$ 1,358,125	\$ 342,271	\$ 3,043,000	\$ 58,920	
CDBG	\$ 1,150,000	\$ 775,000	\$ 622,761	\$ 302,000	\$ 104,603	
Transit	\$ 3,714,885	\$ 4,256,990	\$ 2,959,154	\$ 3,602,735	\$ 1,356,709	
Debt Service	\$ 2,016,960	\$ 2,017,325	\$ 1,644,568	\$ 2,021,905	\$ 825,424	
Capital Improvements	\$ 1,626,985	\$ 1,935,390	\$ 80,680	\$ 2,206,290	\$ 3,678	
Water	\$ 33,775,130	\$ 39,014,965	\$ 12,276,149	\$ 27,320,712	\$ 4,938,608	
Wastewater	\$ 24,733,295	\$ 17,119,015	\$ 4,590,428	\$ 14,951,915	\$ 3,836,385	
Employee Benefits Trust	\$ 64,370	\$ 68,050	\$ 500	\$ 66,550	\$ -	
Volunteer Fire Pension	\$ 300,060	\$ 294,240	\$ 6,594	\$ 289,640	\$ -	
	\$ 154,228,910	\$ 110,711,026	\$ 61,104,600	\$ 140,243,961	\$ 26,967,754	
	\$ -	\$ 30,931,533	\$ 4,197,733	\$ -	\$ 2,338,089	



Budget Status @ December 2024

Percentage of Revenue Spent



Summary

TOTAL REVENUE - ALL FUNDS

\$29,305,843

TOTAL EXPENSES - ALL FUNDS

\$26,967,754

FUND BALANCE/CARRYOVER - ALL FUNDS

\$2,338,089

Amended Budget

TOTAL REVENUE - ALL FUNDS

\$140,243,961

TOTAL EXPENSES - ALL FUNDS

\$140,243,961

% Expended of Budget

19.23%



Current Fiscal Year Fund Balance/Carry Over (Revenue over Expenditures)

General Fund	3,069,970
Library	(459)
Airport	29,008
Streets - H.U.R.F.	585,617
Grant Fund	(58,920)
Transit - CAT & LYNX	(655,184)
Debt Service Fund	(2,043)
Capital Improvement Fund	197,566
Other Funds	(30,079)
Total GF & Non-Major	\$ 3,135,474
Water Utility	119,041
Wastewater Utility	(916,427)
Total Enterprise Funds	(797,385)
Total All Funds	\$ 2,338,089

Inspiring a Vibrant Community



Inspiring a Vibrant Community